

Dissemination Workshop on Mid-term Appraisal (MTA) of NACP IV

Technical Sub-committee Finance & Procurement

SHORT-TERM RECOMMENDATIONS

Set up institutional mechanisms for comprehensive uplift of PSCM functions under NACP

| Area | Recommendation |
|--|--|
| Human Resource | Define roles and responsibilities of staff related to procurement and supply Chain management |
| Training | Regular Capacity building of NACO/SACS staff on Supply Chain Functions, guidelines and SOPs |
| Policies & Procedures, Guidelines, SOPs, Manuals (e-procurement) | To develop/update the Guidelines and Standard Operating Procedures for supply chain functions, including the standard formats for PSCM functions |
| Budget/Financial Support | Allocation of budget for PSCM functions |
| Governance/ Redressal Mechanism | Maintenance of complaint books and action taken |
| | Immediate experience sharing between center and state on common issues/complaints |

SHORT-TERM RECOMMENDATIONS

Contd..

Strengthen Operational Mechanisms across the spectrum of PSCM function

| Area | Recommendation |
|--------------------------------------|---|
| Forecasting | Development of tools and training of staff on effective forecasting |
| Indenting and Inventory management | Map the existing indenting process, revise tools (i.e. formats) and systems (i.e. procedures) |
| Procurement | Preparation of Comprehensive Procurement Plan |
| | Create provision of procurement by SACS for most required commodities and consumables – stop gap arrangement |
| Storage/Warehousing (Ambient & Cold) | Assessment of storage and warehouse requirement |
| | Development / Hire requisite infrastructure at SACS Warehouse, DAPCU & Facility comprising of IT enabled tools, Manpower, material handling equipment |

SHORT-TERM RECOMMENDATIONS

Contd..

Strengthen Operational Mechanisms across the spectrum of PSCM function

| Area | Recommendation |
|---------------------------------|---|
| Distribution and Transportation | Preparation of Comprehensive distribution and transportation plan |
| | Contracting of Third Party Logistics agency to provide logistics services at National /regional/State Level |
| AMC/CMC Services | Prepare and periodic update and database of all equipment require AMC/CMC |
| | Map the available resources for covering the cost of AMC/CMC between National and State |

SHORT-TERM RECOMMENDATIONS

Contd..

- Strengthen Operational Mechanisms across the spectrum of PSCM function

| Area | Recommendation |
|--|--|
| Monitoring System (MIS, Field Monitoring, Physical Verification) | KPI for PSCM monitoring will be developed |
| | Utilization of existing monitoring software (i.e. IMS) across all components |
| | Development of “Dashboard for Strategic Decision Making” |
| Quality Assurance (Internal/External) | Develop/ implement guidelines for quality check at state and facility level |

SHORT-TERM RECOMMENDATIONS

Contd..

- Strengthen Operational Mechanisms across the spectrum of PSCM function

| Area | Recommendation |
|---------------------------------|--|
| Communication and Co-ordination | Communication mechanism to share status/progress with various stakeholders |
| | Regular Co-ordination meeting at National and State level |

LONG-TERM RECOMMENDATIONS

- Institutional Mechanisms

| Area | Recommendation |
|--|---|
| Human Resource | Appointment and retention of staff at State level to fill up the vacant positions |
| | Leverage the available staff at State level/Central level from state health department |
| Training | There has to a continuum skill development/capacity building plan; which will include training on the PSCM functions in the induction of newly appointed staff. |
| | The training material and methodology will have the best of information available in the market for imparting training to the staff. |
| Policies & Procedures, Guidelines, SOPs, Manuals (e-procurement) | Advocacy to take the policy level decision to make the phased transition of all the procurement through e-procurement at center and state level |

LONG-TERM RECOMMENDATIONS

Cond..

- Institutional Mechanisms

| Area | Recommendation |
|---------------------------------------|--|
| Budget/Financial | Every budget cycle, review the allocation of budget for PSCM function by percentage of total component (i.e. ARVs, Kits, Blood bags, services etc.) managed in the supply chain to continue to provide the necessary budgetary provisions. |
| | The performance of various PSCM components will be reviewed for its efficiency and to decide the continuous budgetary support for that component. |
| Governance/ Redressal Mechanism | To strengthen usage of existing redressal mechanism both at central and state level; develop transparent online system for recording updates |

LONG-TERM RECOMMENDATIONS

Cond..

- Operational Mechanisms

| Area | Recommendation |
|------------------------------------|---|
| Forecasting | Online module in the existing system/software will be developed to make the real-time data based decentralized forecasting of commodities. |
| | To prepare long-term rolling forecast using systematic tool to make procurement more efficient and supplies uninterrupted. |
| Indenting and Inventory management | To develop/implement online indenting mechanism in the existing system/software from facilities to SACS and tracking mechanism to check indent fill rate. |
| | To strengthen the coordination with state health systems to synchronize supplies of common commodities (i.e. consumables, OI drugs etc.) |
| Procurement | To start the process of integrating the procurement of HIV/AIDS commodities through CMSS at National level and with State corporations at state level. |

LONG-TERM RECOMMENDATIONS

Cond..

- Operational Mechanisms

| Area | Recommendation |
|--------------------------------------|---|
| Storage/Warehousing (Ambient & Cold) | To integrate with state health system at state level (i.e. Medical Corporation, CMSS) for sharing the infrastructure and systems at district and facility level for better and efficient storage. |
| Distribution and Transportation | To collaborate with health systems at state level to streamline distribution and transportation from state to facility level for optimal utilization of existing mechanism and resources. |
| AMC/CMC Services | To integrate the services of AMC/CMC at the time of procurement and develop tracking mechanism for timely provision of maintenance services and renewal of service contract. |

LONG-TERM RECOMMENDATIONS

Cond..

- Operational Mechanisms

| Area | Recommendation |
|--|---|
| Monitoring System (MIS, Field Monitoring, Physical Verification) | To facilitate the integration of PSCM monitoring mechanism/system with state level system (i.e. integration with eAushadhi) for state ownership (wherever required/possible). |
| Quality Assurance (Internal/External) | To develop the mechanism for detail monitoring of implementation of quality guidelines for quality assurance. |

Thank You!